AUSTRALIAN COMPETITION & CONSUMER COMMISSION

Xylem – Flow Controls

MN-85054

Phase 1 Determination

Acquisition may be put into effect

21 October 2026

1. Determination and statement of reasons

Notified acquisition	Xylem Inc. (together with its subsidiaries, including the acquiring entity Xylem Water Solutions U.S.A., Inc., **Xylem**) proposes to indirectly acquire 100% of the equity interests in Flow Controls Holding, LLC (**Flow Controls**) (the **Acquisition**).
Determination	The Australian Competition and Consumer Commission has determined under section 51ABZE(1) of the *Competition and Consumer Act 2010* (Cth) that the Acquisition may be put into effect.
Parties to the Acquisition	Xylem is a water technology company active in the design, manufacturing, and servicing of engineered products and solutions across a range of critical applications, including in the water sector. Globally and in Australia, Xylem provides water and wastewater treatment and transport solutions, water analysis and monitoring equipment, pumps (both on a sale and rental basis), and packaged pump systems (including internet of things (**IoT**) sensors, hardware and associated remote monitoring software for pumps). Flow Controls comprises four businesses, each of which is involved in the supply of pumps and/or pump-related solutions: Cornell Pump Company, Roper Pump Company, Dynamatic, and High Tide Technologies. Together, these businesses develop, manufacture and supply a range of pumps, flow technologies, and related monitoring and control solutions for a range of industrial applications.
Overlap between the Parties	The Parties overlap in the manufacture and supply of pumps, including both centrifugal and positive displacement (**PD**) pumps and pump parts.
Reasons for determination	When making a determination in Phase 1, the Australian Competition and Consumer Commission (**ACCC**) undertakes a competition assessment and considers whether it is appropriate for an acquisition to be approved or subject to further assessment in Phase 2 in accordance with section 51ABZJ of the *Competition and Consumer Act 2010* (Cth) (the **Act**). In doing so, the ACCC must have regard to the object of the Act and all relevant matters, including the interests of consumers. For more information about the ACCC's approach to considering notified acquisitions, see the ACCC's merger assessment guidelines and interim merger process guidelines. In conducting its competition assessment, the ACCC has considered the information and documents that were submitted with the notification form and third party submissions. The ACCC has determined that the Acquisition may be put into effect as it considers that the Acquisition would be unlikely to have the effect of substantially lessening competition in any market. In reaching its decision, and based on the material before it, the ACCC makes the following findings. • Flow Controls has a limited presence in Australia. • The aggregation resulting from the Acquisition in the supply of centrifugal and PD pumps in Australia is estimated to be low. • The merged entity would continue to be constrained by multiple

	alternative suppliers of centrifugal pumps, PD pumps, and pump parts.
Applications for review	A notifying party, or other person who has been allowed to do so by the Australian Competition Tribunal, may apply for review if they are dissatisfied with the determination. Pursuant to section 100C of the Act, applications for review of the determination are to be made to the Australian Competition Tribunal before the end of 14 calendar days after this statement of reasons was included on the ACCC's Acquisitions Register. To confirm whether there has been any application for review, please contact the Australian Competition Tribunal.

Determination made by Commissioner Williams pursuant to a delegation under section 25(1) of the Act